Herefordshire Council

Appendix A: Revenue Budget Position 2019/20

	Gross Budget	Net Budget	Outturn	Variance Overspend /(underspend)	Movement since last period
	£000	£000	£000	£000	£000
Adults & Communities	89,888	53,876	51,925	(1,951)	0
Children & Families	160,224	30,883	32,315	1,432	(749)
Economy & Place	49,503	29,484	29,484	0	(293)
Corporate	19,171	16,817	17,385	568	112
Directorates	318,786	131,060	131,109	49	(930)
Central, treasury management,					
capital financing & reserves	62,877	20,032	19,414	(618)	0
Total Revenue	381,663	151,092	150,523	(569)	(930)

Movement in Net Budget:

Adults & Communities:

Transfer from Childrens to adult contracts £15k, drawdown from reserves £500k of rural monies. Drawdown from Public Health reserve £30k and £10k of this transferred to Children's for Children's health commissioning. Transfer of Public Health Grant to E&P £604k and transfer to reserve £(137k). Customer services match funding for 'Great Place Project' £10k. Transfer to 'Talk Community' reserve £675k.

Childrens & Families:

Draw downs from reserves £3,183k, transfer of budget for two posts to Corporate Services (£80k) and (£15k) to Adults for contract costs

Economy & Place:

Draw downs from reserves £2,762k, transfer of budget to Corporate Services (£206k), transfer of budget to Central for capital financing (£32k)



Adults and Communities: Revenue Budget Position 2019/20

	Gross Budget	Working Net Budget	Full Year Outturn	Full Year Variance	Movement since December
	£000	£000	£000	£000	£000
Learning Disabilities	24,118	20,478	19,852	(626)	(709)
Memory & Cognition	3,323	2,472	2,398	(74)	19
Mental Health	4,329	3,600	3,125	(475)	(321)
Physical Support	33,075	24,464	22,955	(1,509)	(959)
Sensory Support	532	435	359	(76)	(19)
Client Sub-Total	65,377	51,449	48,689	(2,760)	(1,989)
Care Operations & Commissioning	9,130	9,112	7,665	(1,447)	(606)
Commissioned Services	4,354	3,188	3,177	(11)	2
Transformation & Improvement	834	834	717	(117)	(36)
Prevention & Wellbeing	4,169	3,070	2,604	(466)	(483)
Directorate Management	(2,893)	(13,660)	(10,810)	2,850	3,112
Public Health	8,917	(117)	(117)	0	0
Adults & Communities	89,888	53,876	51,925	(1,951)	0

The key variances are:

Client budgets – underspend due to the reduction in the number of residential and nursing placements within Physical Support along with a reduction in domiciliary and day care activity within Learning Disabilities. There has also been an increase in direct payment surplus recovered across all client areas.

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Care Operations & Commissioning and Prevention – underspend due to vacancies acros most of the operational teams.

Directorate Management – transfer to reserves to support the adults & communities transformation programme in 2020/21 and subsequent years.

Children and Families: Revenue Budget Position 2019/20

	Gross Budget	Working Net Budget	Full Year Outturn	Full Year Variance	Movement since last period
_	£000	£000	£000	£000	£000
Children's Commissioning	817	522	514	(8)	(11)
Directorate	209	189	59	(130)	(147)
Directorate	1,026	711	573	(138)	(158)
Additional Needs	2,348	2,305	2,273	(32)	40
Commissioning Management	3,608	713	674	(39)	(43)
Development and Sufficiency	1,857	985	1,015	30	15
Early Help	1,468	713	686	(27)	27
Early Years	454	421	416	(5)	(5)
Education Improvement	710	186	179	(7)	7
DSG	121,829	0	0	0	0
Education & Commissioning	132,274	5,323	5,243	(80)	41
Safeguarding and Review	1,321	1,063	1,082	19	(1)
Children in Need	3,105	3,005	2,903	(102)	(70)
Looked After Children	21,554	18,678	20,607	1,929	(410)
Safeguarding Development	282	252	215	(37)	(13)
Safeguarding & Early Help Management	1,851	1,851	1,692	(159)	(138)
Safeguarding & Family Support	28,113	24,849	26,499	1,650	(632)
Children & Families	161,413	30,883	32,315	1,432	(749)

The key variances are:

The pressures are focused in the placement costs, the forecast has reduced as full year costs are not as high as anticipated.

Economy and Place: Revenue Budget Position 2019/20

	Gross Budget	Working Net Budget	Full Year Outturn	Full Year Variance	Movement since last quarter
	£000	£000	£000	£000	£000
Economic Growth	1,333	685	676	(9)	0
Highways & Transport	20,180	16,332	16,514	182	(214)
Housing and Growth	3,102	1,926	2,014	88	76
Management	153	153	173	20	9
Regulatory, Environment & Waste	22,775	15,089	15,037	(52)	(66)
Technical Services	7,943	(4,701)	(4,930)	(229)	(98)
Economy & Place	55,486	29,484	29,484	0	(293)

There were no significant movements in month

The key variances are:

Highways & Transport – the Highways and Transport service area has had to respond to recent severe flooding events which has placed additional pressure on the service. In addition, £539k pressure in school transport of which £475k relates to the level of demand for SEN transport and £73k impact of Public Service Vehicle Accessibility Regulations. Budgets have been managed to reduce the impact of the transport pressures.

Regulatory, Environment & Waste - income in relation to planning has seen some improvement but there is £340k under recovery of planning income, which may in part be due to economic conditions relating to current uncertainty in the development market. This is currently being offset by over performance on energy and waste budgets

Technical Services – building control £153k underspend due to a vacancy and one off increased income generation due to reduced competition in the market

Corporate: Revenue Budget Position 2019/20

•	Gross Budget £000	Working Net Budget £000	Full Year Outturn £000	Full Year Variance £000	Movement since last period £000
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Corporate Support Services	8,677	6,281	6,221	(60)	37
Finance, Legal & Governance	8,568	8,377	8,669	292	(31)
People & Performance	1,926	2,159	2,495	336	106
Corporate	19,171	16,817	17,385	568	112

The key variances are:

Finance, Legal & Goverance - Legal services has significant vacancies and is reliant on interims to provide support to the council.